

EVVA Sicherheitstechnologie GmbH

One of the leading European manufacturers of locking and security technologies optimizes project work across locations and departments, improves progress tracking and secures project know-how.



Challenge

EVVA is an Austrian family business, and is one of the leading European manufacturers of security technology using both mechanical and electrical systems. EVVA provides integrated total packages to meet the most varied protection requirements. EVVA is a global provider of state-of-the-art access solutions for hotels, office buildings, commercial centers, public buildings, educational facilities, museums, airports, residential buildings as well as logistic, commercial, retail, and industrial premises.

Since 1919 EVVA has been standing out due to innovation and innovative products forming the basis for the long history of success. On the European market the company is represented by 14 subsidiaries in 12 countries. For this reason cross-departmental and multi-site product development projects are of particular importance.

The ongoing development of existing and new locking systems and access solutions leads to more and more complex and high quality products. These are large-scale projects becoming more and more extensive and innovative. The pressure to succeed in carrying out such projects 'in time, in budget, in quality', and in making a multitude of products ready for the market has been growing ever since. Consequently, the degree of necessary adjustments and changes in production, materials management, sales, and service has steadily increased.

Besides excellent know-how, experience, and creativity of engineers and designers the planning and handling of such large, company-wide projects is not possible without project and product management on a highly professional level. For many years EVVA has been continuously striving for strengthening the project management, carried out comprehensive group trainings and implemented a company-specific project management handbook.

Furthermore, it appeared reasonable to standardize the software used for project management and to choose a product enabling teamwork on projects with up to 50 different con-

- ✔ **Project controlling across different departments and locations**
- ✔ **More structured and exact task planning**
- ✔ **More transparency and improved project progress control**
- ✔ **Time tracking and status feedback directly through contributors**
- ✔ **Improved documentation due to automatic project reports**

tributors and employees across different departments and locations. To support these aims, a project management office is established in the organization development department in order to support the standardization efforts, to secure project know-how and to facilitate reuse.

Solution

Onepoint Project Enterprise Server was put on the short list because of the positive previous experience made with the free Onepoint Project community version during a firmware development project and due to the prospect of additional optional modules for project controlling, availability scheduling, and risk management. Moreover, the appealing user interface, the central access to project plans and tasks, and the resulting possibility of common concurrent usage were very convincing. Of course, the attractively priced user license model, the short reaction time of the professional user support and the minimal installation effort on the employees' PCs due to the use of standard browsers were also crucial for the choice.

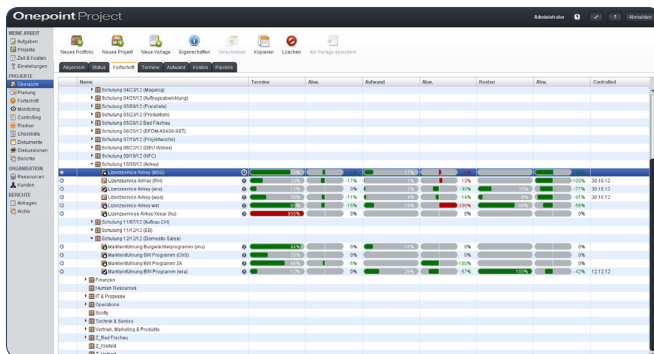
The predominantly intuitive operation resulted in little training effort. During half and one day training sessions the project team refreshed the relevant project management basics for efficient use, practiced typical cases of the software's application and reviewed some specific use cases.

“The introduction of Onepoint Project was mainly driven by the idea of securing the achievement of the goals ‘in time’, ‘in budget’ and ‘in quality’ for our internal product development projects. Through Onepoint Project we have taken a major step closer towards this aim and at the same time got the chance to learn from our projects and to get better and better in the mid-term.”

Thomas Steininger, Head of Quality Management & Organization Development Unit at EVVA Sicherheitstechnologie GmbH

Concerns about high additional effort regarding the creation and maintenance of project plans in Onepoint Project as well as some employees’ initial fear of external control quickly disappeared. Thus, the introduction of the new software was accompanied by a positive and expectant spirit.

In the meantime, up to 80 employees, project and subproject managers are using the Onepoint features and appreciate the advantages from handling their tasks to planning and controlling projects. One essential aspect of this is the controlling of the project progress, as can be seen in the included screenshot. Similar views can be found once on the project level and on the activity/task level. These enable a quick overview on the status of a project portfolio or of an individual project or subproject.



Benefit

After six months of use, Onepoint Project is also being deployed in such areas as research & development, product management, production transition, marketing, sales, service & support, internal IT service, and organization development.

Besides the already mentioned progress tracking on the project level, the increase in transparency across the individual project tasks, their resource assignment and the thus easier coordination are also central parts of this success story. In addition, the time tracking function allows for a more exact documentation of the actual effort and supports the experience-based learning of project managers. By generating re-useable project templates it becomes possible to create more and more reliable project plans for certain subprojects over time.

The benefit of the standardized project management platform becomes also apparent in the simplified project controlling enabled by the controlling option, since project status reports can now be created reliably and quickly at the push of a button. In the medium term, EVVA intends to gradually increase the use of all possibilities for cost planning and cost control and to involve project sales in verifying the functions supporting invoicing for customer projects.

Last but not least, it has become a lot easier to coordinate the project steps across different departments and locations. Not for that reason alone, but also because of other features such as the project checklist, the project pipeline, and risk management Onepoint Project can be described as a coherent and well-balanced project management solution.



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